# San Antonio Comprehensive Master Plan Policies Update, Part 2

Participants' Workbook July 23, 2010

# Master Plan Policies Update Shaping the Future of San Antonio

# **Table of Contents**

	<u>Page</u>
I. Welcome	
II. Agenda	2
III. Small Group Discussion Questions	
IV. Potential Topic Areas and Goals	
Topic Area 1: Economic Vitality	5
Topic Area 2: Education	5
Topic Area 3: Character	5
Topic Area 4: Livability / Quality of Life	6
Topic Area 5: Sustainability	7
Topic Area 6: Multi-Modal Transportation	7
V. Existing Goals and Policies	9
Topic Area 1: Economic Vitality	9
Topic Area 2: Education	12
Topic Area 3: Character	13
Topic Area 4: Livability / Quality of Life	17
Topic Area 5: Sustainability	22
Topic Area 6: Multi-Modal Transportation	26
VI. Results of Online Survey	29



### I. Welcome

Welcome to the next discussion of the goals and policies that should guide San Antonio's future. This meeting continues the dialogue on citywide issues that began at January's Regional Visioning Workshop and that has continued during the creation of Sector Plans.

The objectives of this meeting are to:

- Review proposed updates to the City's comprehensive master plan goals;
- Consider comments and input from the Comprehensive Plan Citizens Advisory Committee and Technical Committee;
- Refine these goals; and
- Begin discussion of indicators to measure progress toward these goals.



# II. Agenda

The agenda for this morning's session is shown below. All participants will join small group discussion on four of the six topic areas that organize the goals.

Time				
(approx.)	#	Activity	Speaker	
8:00 a.m.	Intro	duction		
	1	Welcome	Patrick Howard	
	2	Objectives for the morning	Karen Walz	
8:15 a.m.	Rep	orts on Progress Since January Workshop		
		Highlights Progress since initial		
	3	workshop in January	Howard/ Wallace	
	4	Results of Online Goals Survey	Karen Walz	
	5	Questions & discussion	All participants	
	6	Instructions for Policy Group Discussions	Karen Walz	
9:10 a.m.	Brea	ak		
9:20 a.m.	Policy Group Discussions (30 minutes per topic)			
			Participants, in small	
	7	Policy Topic 1	groups	
	_		Participants, in small	
	8	Policy Topic 2	groups	
	0	Dalla Taria O	Participants, in small	
	9	Policy Topic 3	groups	
	10	Dollay Tania 4	Participants, in small	
44.00		Policy Topic 4	groups	
11:20 a.m.	Brea			
11:30 a.m.	Reports and Conclusions			
	11	Reports from Policy Topic Groups	All participants	
	12	Next Steps	Howard/ Wallace	
	13	Acknowledgements	Howard/ Wallace	
12 noon	Adjou	urn		



# **III. Small Group Discussion Questions**

This morning's workshop takes the next step to update the City of San Antonio's Master Plan Policies. Participants will select to participate in four of the six small group topic discussions, as described below.

- 1. The six topic areas are those that resulted from the Regional Visioning Workshop in January 2010. They are:
  - a. Economic vitality
  - b. Sustainability
  - c. Livability / quality of life
  - d. Character (of the community)
  - e. Education
  - f. Multi-modal transportation
- 2. For each topic areas, the small groups will address these questions:
  - a. Does this set of goals describe the result (or outcome) stakeholders want for San Antonio in 2030?
  - b. Are there other issues that are important enough to be included in the goals for this topic?
  - c. Do any of these goals address issues that are lower priority and therefore should be addressed as policies or action recommendations to achieve a goal?
  - d. What are the most important indicators to measure progress toward these goals?
- 3. Most of this workbook provides background information for today's discussion.
  - a. Section IV of this workbook includes a set of draft goals or goal topics.

    The goals are intended to describe a result the end state or condition that exists when success is achieved.
  - b. Section V provides the list of goals and policies from the existing Master Plan Policies, organized according to the same set of six topics.
  - c. Section VI contains the suggestions received through the online survey of goals conducted over the past week. All of these items are intended to provide background information for today's discussion.



4.	After all rounds of discussion, the facilitator of each group will summarize the input received. This summary will be presented to the entire workshop group for consideration and discussion at the end of the session.

# IV. Potential Topic Areas and Goals

### Topic Area 1: Economic Vitality

- 1A An economy that is diverse and has continuous expansion
- 1B Retention and expansion of existing businesses and industries
- 1C Military installations are protected for future viability and growth
- 1D An educated workforce to fill current and future jobs
- 1E New jobs are located where employees will have transportation choices.
- 1F New jobs are created in "clean and green" industries.
- 1G Economic incentives will target businesses and development consistent with the Comprehensive Master Plan Policies.

### Topic Area 2: Education

- 2A A well educated population from childhood through adulthood.
  - Adult education
- An educational system, elementary through college, that coordinates with economic entities to prepare the future workforce.
- 2C Equity in education amongst the 16 Independent School Districts.
  - Impacts inner city revitalization efforts
- 2D Schools are seen as cornerstones to new and existing neighborhoods.
- 2E School building closure and expansion are coordinated with housing, transportation, and economic programs and projects.
- 2F Schools consider multi-modal transportation (biking, walking, transit, and automobile) for safe, convenient, and healthy access to their campuses.

### Topic Area 3: Character

- 3A The City's historic resources are preserved and enhanced.
  - both urban and rural



- 3B Downtown is enhanced as an urban environment that provides employment and housing options for local residents.
  - Maintain downtown as a major office center for the region.

### 24/7 DOWNTOWN

- 3C Cultural diversity is retained and honored.
- 3D Neighborhoods are well maintained
  - Urban neighborhoods revitalized
  - Suburban neighborhoods maintained; transportation options increased
  - Rural neighborhoods protect beauty of natural environment
- 3E The public realm is valued for its contribution to the community
  - Natural environment (e.g. San Antonio River Mission / Museum Reach)
  - Public Art
  - Streets are for walking and biking, not just cars
  - Creation of "stroll districts" for commercial and residential

### Topic Area 4: Livability / Quality of Life

- 4A HOUSING
  - Housing + Transportation
  - Affordability
  - Retain historic housing as affordable housing
  - Lifestyle = through all cycles of life
- 4B HEALTHY
  - Food
  - Exercise (and daily transportation)
- 4C SAFETY
  - Police and Fire
  - Stormwater
  - Solid Waste
- 4D ANIMAL CARE
  - Encourage facilities throughout the City to unite/reunite pets and owners



- 4E COMMUNITY AMENITIES: PARKS, LIBRARIES, BIKE PATHS
- 4F HOLISTIC INTEGRATION = LIVABILITY = HIGHER QUALITY OF LIFE

### Topic Area 5: Sustainability

- 5A GREEN BUILDINGS
  - new, redevelopment, retrofit, residential and commercial
- 5B ENERGY (electric, gas, solar, wind, nuclear)
  - weatherization
- 5C GREEN SPACES, TREES, TOPOGRAPHY (agriculture, rural)
  - Regional Resources e.g. Mitchell Lake, LHI, Gov't Canyon
- 5D POLLUTION (water, air)
  - VMT reduced
- 5E GROWTH AND DEVELOPMENT, PHYSICAL AND ECONOMIC
  - Triple bottom line = economic, social, environmental
- 5F LAND USE (annexation, other communities, regional thinking)
  - Infrastructure, water and sewer
  - Road ability to maintain over time
  - Plan infrastructure improvements for inner city redevelopment
- 5G PLAN FOR GROWTH. Location, Transportation, Economic, Water, Schools, Energy, Commercial, etc.

### Topic Area 6: Multi-Modal Transportation

- 6A Transportation connectivity is enhanced.
- 6B Roads do not flood.
- 6C Biking is feasible and safe for commuting and recreation.
- Walking in neighborhoods, school campuses, employment centers, and retail areas is safe, inviting, and encouraged.
- 6E Transit is enhanced through use of additional modes (such as Modern



Street Car, Bus Rapid Transit, Light Rail, and Commuter Rail)

- Access to transit is enhanced through additional Park and Ride locations.
- 6F Parking downtown is affordable to encourage jobs and residents.
- 6G Streets are "complete" (multi-modal) and context sensitive (to support Land Use)
- 6H AIRPORT
- 6I FREIGHT / RAIL ROADS



## V. Existing Goals and Policies

In the section below, the same six topic areas are used to organize the goals and policies from the existing *Master Plan Policies* document.

### Topic Area 1: Economic Vitality

### Goal B.1.

Encourage economic diversity and jobs creation which are compatible with San Antonio's natural and cultural resources.

### Goal B.2.

Promote a business-government relationship that addresses the needs of businesses to operate in a positive and mutually beneficial environment.

### Goal B.3.

Create environment of entrepreneurship, productivity, and innovate in San Antonio that promotes business start-up and business growth.

### Goal B.4.

Provide economic opportunities in targeted areas, particularly within Loop 410 and the southern sector.

### Goal B.5.

Provide a labor force qualified to meet the needs of San Antonio's employers.

### Policy B.1.d.

Prioritize and target those economic sectors in which San Antonio can create or sustain a competitive advantage for economic growth and jobs creation.

### Policy B.3.a.

Develop a business retention and expansion program.

### Policy B.3.e.

Facilitate economic development activities that will strengthen neighborhoods and communities; provide educational, training and employment opportunities; provide necessary support services; and promote and encourage economic participation for all San Antonian citizens.



### Policy B.1.a.

Evaluate and update the existing City of San Antonio Strategic Initiative for Economic Development by assessing the current status of economic development in San Antonio and the City's ability to meet projected land, labor, and capital demands at all levels of the economy (neighborhood, community, city, state, national, and international.)

### Policy B.1.b.

Recognize the San Antonio Coordination Council for Economic Development (SACCED) as the forum to coordinate and exchange information regarding economic development activities, and work with the Coordination Council to accomplish the following: 1) Restructure the SACCED to include representatives of the business community and neighborhood; 2) Encourage the SACCED to annually review the Strategic Initiatives for Economic Development, and submit a status report to the City Council with any recommendations for revisions; and 3) Encourage the SACCED and its members to improve data collection and analysis on labor, education and capital demands.

### Policy B.1.c.

Expand San Antonio's industrial base by taking advantage of market opportunities in regional, national, and international markets.

### Policy B.2.a.

Develop new and existing partnership programs which promote cooperation among public agencies, industry, and the community to enhance economic growth throughout the City.

### Policy B.2.c.

Increase public awareness of available economic development incentives.

### Policy B.3.b.

Provide community-based educational support for potential entrepreneurs to develop or refine accounting, cost analysis, marketing and other essential business skills.

### Policy B.3.c.

Develop financial assistance and specialized training programs to encourage the development of small businesses, minority and women-owned businesses and disadvantaged businesses.

### Policy B.3.d.

Encourage financial institutions to be responsive to the needs of minority and women-



owned businesses and disadvantaged business enterprises.

### Policy B.3.f.

Develop public and private initiatives to provide the funding and capital resources needed to finance small business and economic growth.

### Policy B.4.a.

Increase coordination and visibility of current economic development efforts in targeted areas.

### Policy B.4.b.

Work with affected parties to enhance and emphasize the positive assets of targeted areas in effort to retain and attract new business and industry.

### Policy B.4.c.

Promote a positive economic climate and business support system to encourage the attraction and location of targeted industries in targeted areas.

### Policy B.4.d.

Pursue and implement Federal and State Economic Development programs.

### Policy B.4.e.

Develop special economic initiatives which promote coordination, communication, and implementation of economic development priorities to meet the needs of the targeted areas.

### Policy B.5.a.

Advocate and facilitate community dialogue regarding education goals and objectives for San Antonio.

### Policy B.5.b.

Encourage the development of public and privately administered training programs.

### Policy B.5.c.

Promote the evaluation and update of community training programs to meet the need for current and projected skills.

### Policy B.5.e.

Encourage retail development downtown



### Policy E.3.a.

Develop programs to attract environmentally sensitive industry to San Antonio and to encourage local industry to adopt water conserving and minimal impact technologies in their operations.

### Topic Area 2: Education

### Goal C.3.

Develop a formalized planning relationship among school districts, neighborhood and the City to enhance the efficient and effective use of educational facilities.

### Policy C.3.a.

Promote schools as integral components of residential neighborhoods.

### Policy C.3.b.

Target areas for revitalization where excess space in neighborhood schools exist.

### Policy C.3.c.

Encourage school districts to upgrade schools to contribute to neighborhood stability.

### Policy C.3.d.

Encourage City review and comment on the location of new education facilities and on the expansion of existing facilities.

### Policy C.3.e.

Encourage cooperative, flexible design of school facilities to ensure maximum use and potential for adaptive reuse as a continuing neighborhood resource.

### Policy C.3.f.

Emphasize the assets to be found in each neighborhood and school through a coordinated public relations campaign.

### Policy C.3.g.

Encourage strong and continuing community and school relationships beyond the walls of facilities by utilizing the neighborhood as an educational resources.

### Policy C.3.h.

Publicly recognize neighborhoods which have shown individual initiative to improve schools within their neighborhoods.



### Policy C.3.i.

Encourage school district and other entities to share fiscal and demographic data for planning purposes.

### Policy C.3.j.

Encourage the coordination of City capital improvement and functional plans with school district plans.

### Policy C.3.k.

Encourage a cooperative school sidewalk program to enhance the safety, appearance, and access for neighborhood residents.

### Policy C.3.I.

Encourage alternative schools, vocational training, and adult literacy and learning centers.

### Policy C.3.m.

Support the expansion of magnet school programs.

### Policy D.3.e.

Create and enhance neighborhood environments which emphasize the physical and emotional well-being of children.

### Topic Area 3: Character

### Goal C.5.

Provide arts and cultural services which are accessible to all San Antonio citizens.

### Goal D.1.

Preserve, protect, and enhance the integrity, economic viability, and livability of San Antonio's neighborhoods.

### Goal D.2

Strengthen the use of the Neighborhood Planning Process and neighborhood plans.

### Goal D.3.

Provide safe, attractive, well-maintained neighborhoods for all adults and children



### Goal D.5.

Encourage development of the downtown area as a complete neighborhood to enhance its image to both visitors and residents.

### Goal F.1.

Preserve and enhance the City's urban design

### Goal F.2.

Preserve and enhance the City's historic resources

### Policy C.5.b

Maintain downtown as the cultural focal point of the City.

### Policy C.5.a.

Develop public and private partnerships to provide cultural amenities throughout the community.

### Policy C.5.c.

Assess the effectiveness with which art, cultural, and recreational facilities serve neighborhoods and the community and develop a long term cultural facilities plan.

### Policy C.5.d.

Continue implementation and expansion of the public art program.

### Policy D.5.g.

Maintain downtown San Antonio as the major office center for the region.

### Policy D.5.c.

Advocate downtown for major public and private facilities such as schools, hospitals, sporting facilities and other institutions with particular emphasis upon educational opportunities.

### Policy D.5.e.

Encourage retail development downtown.

### Policy D.5.f.

Increase attractiveness of downtown retail by supporting programs that increase security, accessibility, and desirable shopping opportunities.



### Policy D.5.h.

Take advantage of technological innovations to enhance downtown development.

### Policy D.5.i.

Encourage the construction of parking facilities in the downtown area to promote mixeduse and commercial activity centers and to be compatible in use, scale and material with the surrounding natural and built environment.

### Policy F.1.d.

Develop criteria and procedures for infill development which will enhance the character of neighborhoods.

### Policy F.4.b.

Use incentives to encourage development in underutilized urban areas.

### Policy F.4.c.

Create streetscapes which emphasize both pedestrians and vehicles.

### Policy A.2.a.

Integrate neighborhood planning into broader urban design and growth management plans of the City. Consider recognized Neighborhood Plans and neighborhood planning efforts when the Master Plan and component plans are being developed and revised.

### Policy A.2.c.

Strengthen links between zoning and the goals of the community by promoting neighborhood involvement.

### Policy B.2.e.

Facilitate communication between businesses, neighborhood, development interests, neighborhood associations and advisory boards, community-based groups and other interested parties with respect to economic development or redevelopment.

### Policy D.1.a.

Rezone vacant of underutilized property in and around neighborhoods to encourage redevelopment that is compatible in use and intensity with the existing neighborhood.

### Policy D.1.b

Sponsor a study of neighborhood to determine the causes of neighborhood decline and explore possible solutions.



### Policy D.1.c.

Encourage business and developers to work with neighborhood residents in the location and design of new development to enhance or complement the character or size of existing neighborhoods.

### Policy D.1.f.

Minimize displacement within neighborhood caused by public or private sector development.

### Policy D.1.g.

Encourage the establishment of neighborhood associations.

### Policy D.2.a.

Provide additional technical assistance and incentive to encourage neighborhoods to plan.

### Policy D.2.b.

Amend the Unified Development Code to address neighborhood issues.

### Policy D.2.c.

Promote alternative neighborhood and sector planning processes that will address the needs of all areas of the City.

### Policy D.2.d.

Establish a standardized format and outline for neighborhood plans that includes information such as economic data, needed community facilities, and street and drainage improvements.

### Policy D.2.e.

Encourage all City departments to review and follow neighborhood plans to the extent practical.

### Policy D.3.c.

Consider new approaches including new ordinances and programs to enhance the viability and attractiveness of neighborhoods.

### Policy F.1.a.

Define, preserve and promote neighborhood centers which include schools, libraries, stores, transit centers and community service facilities in accessible, pedestrian friendly environments.



### Policy F.1.b.

Develop urban design policies and standards which integrate and coordinate planning for historic and cultural resources; public facilities and services; and private development, infrastructure, transportation, arts and cultural resources, libraries, parks and recreation, health and human facilities.

### Policy F.1.e.

Apply strategies which will result in all existing and new streetscapes being accessible, safe, and stimulating.

### Policy F.2.d.

Fund and staff City preservation activities to ensure enforcement of existing codes.

### Policy F.2.e.

Provide incentives for preservation of privately owned historic properties; promote the preservation of City-owned historic properties; and consider the creation of historic preservation fund for City-owned historic properties.

### Policy F.2.f.

Promote partnerships between public agencies and conservation and neighborhood organizations to achieve preservation objectives.

### Policy F.2.a.

Compile and maintain a comprehensive and dynamic historic resource inventory program which includes federal, state, and local landmarks, properties, and districts.

### Policy F.2.b.

Actively encourage preservation and renovation as a first priority whenever possible.

### Policy F.2.c.

Build on San Antonio's unique history.

### Topic Area 4: Livability / Quality of Life

### Goal C.1

Provide adequate police and fire protection and emergency medical services

### Goal C.2

Promote comprehensive and coordinated health care system to effectively serve the community.



### Goal C.4

Develop and operate a public library system which provides accurate, timely, relevant, and efficient services.

### Goal D.4.

Promote the provision of sound and affordable housing to all San Antonians

### Goal F.3.

Develop and maintain a diversified and balanced citywide system of parks and open space.

### **ANIMAL CARE SERVICES**

No specific goals or policies address animal care

### Policy D.4.a.

Preserve and revitalize housing and promote targeted infill housing in neighborhoods, particularly older neighborhoods located inside Loop 410.

### Policy D.4.j.

Develop a comprehensive housing preservation strategy to retain housing stock.

### Policy D.5.a.

Encourage new development in the downtown area to create a broad range of housing stock including single occupancy hotels; low, moderate, and upper income housing; and housing for elderly persons.

### Policy F.1.c.

Encourage patterns of urban development that provide a full range of housing choices and promote a sense of community, urban vitality and the efficient provision of infrastructure.

### Policy D.1.d.

Promote conversion of adaptive reuse of vacant or underutilized commercial buildings to provide affordable infill housing.

### Policy D.4.b.

Give priority in the use of housing reinvestment programs to the revitalization of neighborhoods with higher proportions of low and moderate income residents or with the worst housing conditions.



### Policy D.4.c.

Provide effective coordination of local, state, and federal housing programs.

### Policy D.4.d.

Facilitate the provision of choice in housing opportunities for all San Antonians, including special needs populations.

### Policy D.4.e.

Facilitate the provision of affordable housing by the private sector.

### Policy D.4.f.

Design programs and policies that maximize the leverage of private investment by lenders and builders or developers.

### Policy D.4.g.

Use local public and private resources effectively to capture available state and federal financing.

### Policy D.4.h.

Encourage neighborhood-based housing initiatives.

### Policy D.4.i.

Explore the full range of options to allow people to remain in their homes throughout their lives.

### Policy D.4.k.

Analyze all new regulations and ordinances to evaluate their impact on the costs and the benefits for housing.

### Policy A.1.a

Conduct thorough review of City codes (including the Master Plan, its component parts, and the Unified Development Code), and revise ineffective, obsolete, or inconsistent requirements and definitions

### Policy B.2.b.

Promote consistency in the development process.



### Policy B.2.d.

Analyze pertinent new ordinances to evaluate their cost impact on business from a competitive economic perspective and balance that assessment with the impact on the quality of life.

### Policy D.5.b.

Allocate housing dollars to downtown.

### Policy E.1.i.

Develop programs to reduce noise generation throughout the City.

### Policy F.1.f.

Ensure that City facilities such as libraries, community centers, transportation centers, and parks are will utilized.

### Policy F.3.b.

Plan and develop a citywide system of linear parks and hike and bike trails which incorporate drainage ways and open spaces which link parks, schools, institutions, and neighborhoods.

### Policy F.3.c.

Broaden park acquisition and management priorities to include special natural feature areas and passive recreation opportunities, while protecting ecosystems and limiting development in environmentally sensitive parks and open space.

### Policy F.3.a

Utilize a planning process which encourages civic participation in the creation of a City park, recreation and open space plan.

### Policy F.3.d.

Develop and maintain parks, open space, and recreational opportunities in all parts of the community.

### Policy F.3.e.

Involve citizens in the design, development, and maintenance of parks and open spaces.

### Policy F.3.f.

Increase partnerships to encourage the shared use of public and private properties – particularly flood plains, open space and recreational facilities located at schools and



institutions.

### Policy C.1.a

Locate police, fire and emergency medical facilities to provide effective and efficient services

### Policy C.1.b

Develop and implement intervention and public awareness programs that inform citizens of ways to increase safety

### Policy D.3.d

Maintain and enhance public safety facilities and services, and supplement these services with neighborhood education and awareness programs.

### Policy C.2.a

Advocate accessibility of health care facilities to all sectors of the City.

### Policy C.2.b

Support implementation of a public transit network that improves access to health care facilities by providing transportation from all parts of the City to community and regional health care facilities.

### Policy C.2.c.

Provide comprehensive public health services and programs.

### Policy C.2.d

Create working groups on health care-related issues to develop health care policies for San Antonio.

### Policy C.4.a

Locate branch libraries where community residents easily and willingly go. Locate branch libraries in neighborhood centers or other location that will be attractive and convenient additions to neighborhoods.

### Policy C.4.b

Design and operate library facilities which are friendly, inviting, safe, and easy to use.

### Policy C.4.c

Develop public and private partnerships to increase awareness of and accessibility to the San Antonio Public Library System.



### Policy C.4.d

Improve access to library resources and information through the use of new technology.

### Policy C.4.e

Enhance the San Antonio public library's role as a source of information about City government and City services.

No specific goals or policies address animal care

### Topic Area 5: Sustainability

### Goal A.1.

Utilize City resources and authority to manage growth and development

### Goal A.2.

Develop a process for responding to projected change

### Goal A.3.

Develop policies to minimize the negative impact and maximize the benefit from development located outside and adjacent to San Antonio's City Limits.

### Goal E.1.

Preserve the unique, rare, and significant features of San Antonio's natural environment.

### Goal E.2.

Integrate environmental quality protection into all phases of local planning and policy.

### Goal E.3

Achieve a sustainable balance between the conservation, use, and development of San Antonio's natural resources.

### Goal F.4.

Plan, locate, and maintain infrastructure and utilities to facilitate and maintain safe, healthy, and sustainable environments for human activity.

### Policy A.1.b.

Distribute land uses to meet physical, social, cultural, economic, and energy needs of present and future populations.



### Policy A.1.f.

Encourage a balance of new development and redevelopment.

### Policy A.2.b.

Develop and continually update and accurate, complete central database which consolidates demographic information and the full array of geo-referenced information, such as infrastructure, natural resources, and real estate, and make it accessible to all planning entities, including neighborhoods.

### Policy A.3.b.

Oppose the creation of new municipalities, special purpose districts and water or wastewater utilities within the extraterritorial jurisdiction except where the City cannot provide the necessary services.

### Policy A.3.e.

Seek and support new statutory authority to guide development activities in the City's extraterritorial jurisdiction.

### Policy A.3.a.

Pursue a systematic annexation process to promote orderly growth and the provision of municipal services, and to preserve the City's positive fiscal position.

### Policy A.3.c.

Require a petition for annexation as a condition for designation of industrial districts and consider annexing industrial districts upon expiration of their designation.

### Policy E.3.b.

Develop and publish an environmental handbook with information regarding the least harmful technologies, environmental standards, permit requirements, evolving technologies, and provide technical assistance to assess the impact of projects.

### Policy A.1.c.

Utilize all available geographic, hydrologic, topographic, demographic, and economic data throughout the City and within the extraterritorial jurisdiction in planning for land uses.

### Policy D.3.a

Protect the character and quality of neighborhoods by maintaining and enhancing their open space and parks.



### Policy E.1.a.

Develop new and utilize existing partnership programs between public agencies and private citizens to monitor the City's air and water quality.

### Policy E.1.b.

Develop and implement a management plan for land use activities which include the best management practices, based on scientific study, that will protect the recharge and drainage zones of the Edwards Aquifer from pollution.

### Policy E.1.c.

Work with elected representatives, other governing bodies, and public interest groups to develop a comprehensive management plan for water resources including the development of additional sources of clean water for the San Antonio area.

### Policy E.1.d.

Encourage retention of the 100-year floodplain as natural drainage ways without permanent construction, unnecessary straightening, bank clearing or channeling.

### Policy E.1.e.

Establish policies and regulations to minimize waste generation through effective waste reduction, reuse, and recycling; and through expanding demand for recycled products.

### Policy E.2.a.

Establish a strong natural resources protection policy for San Antonio.

### Policy E.2.b.

Assist in the development of a comprehensive, regional natural resources plan.

### Policy E.2.c.

Improve the efficiency of the City's environmental review functions to assist all new development projects and redevelopment initiatives to meet federal, state, and local environmental standards and permit requirements.

### Policy E.2.d.

Develop ordinances which preserves integrity of the natural settings of neighborhoods, communities, open spaces and parks, and develop clear procedures for their enforcement.

### Policy E.3.e.

Encourage cooperation among natural resource management agencies, other



professionals and local school districts in developing environmental education materials and outreach programs.

### Policy E.3.c.

Develop incentive programs to reduce energy and water consumption.

### Policy F.4.a.

Establish a master plan and a review process to coordinate the efficient distribution of infrastructure and utility systems under the auspices of the Planning Commission. Policy A.3.d.

Use development policies such as utility extension policies and impact fees to encourage contiguous growth

### Policy E.1.g.

Promote the safe storage of hazardous materials in locations that do not endanger neighborhoods.

### Policy E.3.d

Promote public and private partnerships to reduce natural resource consumption through aggressive conservation, reuse, and recycling programs.

### Policy E.1.f

Develop and implement a comprehensive, regional hazardous materials handling, transportation and remediation plan which includes enforcement procedures and non-compliance penalties.

### Policy E.1.h

Work the local business community, neighborhood groups, and appropriate state agencies to provide mechanisms for disposal of residential hazardous and toxic materials such as pesticides and cleaning solutions.

### Policy A.1.d.

Develop, implement, and annually update a comprehensive five year Capital Improvement Plan which sets forth priorities for specific projects.

### Policy A.1.e.

Coordinate the Capital Improvements Plan with all other City plans and those of other governmental units (county, school districts, hospital district, and university).



### Policy A.1.g.

Continue to make physical improvements in the inner city to encourage redevelopment and infill development.

### Policy D.2.d.

Establish a standardized format and outline for neighborhood plans that includes information such as economic data, needed community facilities, and street and drainage improvements.

### Policy D.2.e.

Encourage all City departments to review and follow neighborhood plans to the extent practical.

### Policy F.1.g.

Prepare design and construction policies and standards for utility and transportation infrastructure, capital improvements, public facilities and development projects that reinforce neighborhood centers and provide diverse, pedestrian friendly neighborhoods.

### Policy F.4.a

Establish a master plan and a review process to coordinate the efficient distribution of infrastructure and utility systems under the auspices of the Planning Commission.

# Topic Area 6: Multi-Modal Transportation Goal F.5.

Develop policies for various transportation modes that will increase access to employment centers; community services; and cultural, recreational, educational, and commercial facilities; and decrease reliance on single occupancy vehicles.

### Policy F.5.a

Develop a transportation plan that promotes safety and links neighborhood destinations throughout the City and allows residents access to regional destinations.

### Policy F.5.b.

Develop a system of complementary transportation modes which support safe and efficient movement of people and goods, which results in an efficient pattern of urban development, including active and vital neighborhoods.

### Policy F.5.h.

Promote the safe use of bicycles as an efficient and environmentally sound means of recreation and transportation by encouraging a citywide network of lanes, trails, and



storage facilities.

### Policy F.5.i.

Develop a safe and convenient pedestrian travel network with sidewalks, walkways and trails integrated into the transportation system and neighborhood centers.

### Policy F.5.j.

Encourage growth within walking distance of downtown employment centers within walking distance of future high capacity transit terminals in neighborhood centers.

### Policy B.2.f

Provide and maintain infrastructure and transportation services so that economic activity can operate efficiently throughout the City.

### Policy C.2.b.

Support implementation of a public transit network that improves access to health care facilities by providing transportation from all parts of the City to community and regional health care facilities.

### Policy D.1.e.

Plan easily accessible commercial, educational, cultural and recreational facilities that respect the mobility of every citizen.

### Policy D.5.d.

Continue to improve access to downtown by various modes of transportation including the construction of a multi-modal transportation hub.

### Policy F.5.c.

Promote a transportation system which efficiently coordinates the distribution of people to major destinations.

### Policy F.5.d.

Expand the overall capacity for the movement of people by including alternative transportation modes in the design of the City's infrastructure and utility systems

### Policy F.5.e.

Encourage the use of traffic demand management strategies and intelligent vehicle highway systems.



### Policy F.5.f.

Assign a priority to the maintenance of streets and sidewalks including the feasibility of a dedicated funding sources.

### Policy F.5.g.

Provide additional parking where needed, but ensure that it is integrated into the surrounding environment.

### Policy F.5.k.

Accommodate the specific needs of disabled individuals in all transportation modes.

### Policy F.5.I.

Develop strategies and initiatives to increase opportunities for international transport of people and goods to strengthen San Antonio's position in global economic and cultural markets.



# **VI. Results of Online Survey**

[A summary of the survey results will be included here, along with the text responses to questions where respondents could write in suggestions and comments.]



# **Comprehensive Master Plan Update**